



Become an Effective Leader in Public Works Administration





Master of Public Administration (MPA) American Public Works Association (APWA)

Public works organizations are facing unprecedented opportunities as national leaders begin to recognize the need to update public works and aging infrastructures. They face challenging fiscal constraints at the state and local levels and deal with the loss of senior managers as baby boomers retire from their positions of leadership.

Norwich University, in collaboration with the American Public Works Association, has designed a two-seminar concentration for public works professionals seeking to gain the knowledge and skills necessary to meet the leadership challenges of the 21st century. The Public Works Administration concentration provides 12 graduate credits toward Norwich University's Master of Public Administration (MPA) online program, or one-third of the academic requirements for the degree.

Experience the Challenge of a Rigorous and Relevant Curriculum

Norwich University's School of Graduate Studies is noted for its academic rigor and experiential approach to education. The concentration in public works administration follows this tradition. Students study under the guidance of faculty with extensive experience in public works administration. As classrooms are accessible 24/7, students can complete their academic studies around their personal and professional schedules. Norwich University provides students with textbooks and makes available the resources of its extensive online library of over 25,000 reports and journals.

Part 1 of the two-part concentration covers key historical, legal, political and operational issues for facilities and structures, public utilities, water resources, transportation and parks and grounds. It also addresses internal and external communications, public works management, policy-making, enforcement, emergency management, continuity of operations and information management.

Part 2 of the concentration focuses on planning, contract administration, project management, multi-year financing, environmental impacts, cost-benefit analyses, decision-making modeling, multi-jurisdictional services, public-private joint ventures and sustainability.

Plan for the Long Term – Start with a Concentration in Public Works Administration

The MPA program is designed to accommodate the busy schedules of public works professionals. You may begin your graduate studies by entering directly into the Public Works Administration concentration and then completing the MPA program's core curriculum at a later date when the timing best suits your needs.

If you would like to learn more about the MPA program or the concentration in Public Works Administration, please call 1-800-460-5597 ext. 5377 (US), 1-647-722-6642 ext. 5377 (International), or visit www.mpa.norwich.edu/apwa.



A Tradition of Excellence

Established in 1819, Norwich University is a small, quality university with a balance of strong professional and liberal arts programs at the undergraduate and graduate levels. Approximately 1900 Cadets, traditional students and commuters attend Norwich University. The campus is located in Northfield, Vermont in the heart of the Green Mountains, truly one of the most beautiful locations in the world for a college campus. The combination of quality professional education, broad studies in the liberal arts, dedicated teaching faculty, and the leadership laboratory supplied by the Corps of Cadets has generated a legacy not found in many corners of the educational map. Norwich is a very proud place and maintains deep bonds with its alumni. Norwich University is accredited by the New England Association of Schools and Colleges, Inc., through its Commission on Institutions of Higher Education.

A Tradition of Innovation

- Norwich University has always been a leader in higher education.
- Norwich was the first private college in the nation to offer engineering instruction.
- Norwich was the first private military academy in the nation.
- Norwich was the birthplace of ROTC.
- Norwich's Corps of Cadets was one of the first to accept women.
- Norwich's founder, Alden Partridge, brought experiential learning to US education and his educational beliefs became the basis for the Morrill Land Grant Act, which transformed American education into the model for the world.



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Norwich University in collaboration with APWA.

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